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DEPUTY CHIEF OF NAVAL OPERATIONS  
(RESOURCES, WARFARE REQUIREMENTS & ASSESSMENTS)  
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Mission: To exercise centralized supervision and coordination of Navy determination of warfare requirements, allocation of resources, program planning, and study efforts to ensure integration of planning, programming, budgeting, and assessments within OPNAV and the management echelons subordinate to CNO; and to serve as principal OPNAV Staff Executive for other than JCS matters.

Functions:

1. Acts as CNO's principal advisor for determination of warfare requirements.

a. Provides oversight of OPNAV staff assessments of joint mission areas and naval warfare areas, capabilities, and requirements.

b. Acts as spokesperson for Fleet Commanders in Chief (FLTCINCs) submissions of operational, war fighting, and programmatic requirements.

c. Arbitrates differences between OPNAV staffs' and FLTCINCs' definitions of requirements to provide a balanced Navy war fighting requirement.

2. Acts as CNO's principal advisor for allocation of resources.

a. Provides professional and technical advice on program and budget matters to CNO.

b. Provides guidance and exercises centralized coordination in the preparation, preview, presentation, and subsequent issuance of CNO or VCNO decisions on Navy programs and plans.

c. Reviews and evaluates programs for balance of individual programs and overall balance within the total Navy programs. Ensures adequacy of program development to support Navy plans. When necessary, recommends changes to program sponsors to CNO or VCNO.

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d. Reviews program, financial, and manpower decisions and evaluates their impact on the Navy program efforts. Recommends to program sponsors or to the VCNO program adjustments to restore overall program balance.

e. Evaluates program progress and makes, as required, recommendations for corrective action to the program sponsors or CNO.

f. Exercises overall policy, program and budget supervision of special programs and special program support.

3. Provides guidance and exercises coordination in preparing and disseminating CNO program and budget guidance and policy statements.

4. Coordinates preparation of the DON POM for CNO and the administrative process which supports POM development.

5. Develops and operates an integrated program planning and information system for CNO. Administers the DON Program Information Center (DONPIC).

6. Acts as the Principal Staff Executive for other than JCS matters to generally oversee the activities of the OPNAV staff, including:

a. Acts for VCNO in discharging routine Navy administrative business conducted by VCNO or VCNO's office, except for normal administrative JCS matters.

b. Provides general oversight of development and implementation of plans, programs and policies in the overall direction of the Navy.

c. Arbitrates differences that develop between OPNAV staff components, and between those components and Navy shore and fleet activities.

7. Provides program and budget information or specialized assistance to CNO on JCS matters.

8. Provides support to CNO on matters concerning the review and formulation of positions on programs of the other services, DOD agencies, and the JCS, as required by CNO's role as a JCS member, and principal naval advisor to SECNAV.

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9. Serves as primary point of contact within OPNAV for matters pertaining to the review of SECDEF guidance papers, statements, and memoranda on Navy programs and force structures.
10. Provides support to CNO, and SECNAV, as required, in preparation for and during Congressional testimony. Assists, as necessary, with other Congressional matters.
11. Exercises centralized coordination within OPNAV on all requests for information on Navy programs from the Congressional committees on appropriations, budget, and armed services.
12. Exercises centralized coordination within OPNAV and develops responses to Congressional correspondence and special interest matters which involve expression of policy by SECDEF, DEPSECDEF, SECNAV, UNSECNAV, and CNO.
13. Provides CNO with a system analysis capability to evaluate the relative effectiveness of alternatives in Navy programs and program proposals.
14. Provides an independent program cost estimating service to program sponsors, and independent cost estimates to CNO and SECNAV.
15. Supervises the study effort by OPNAV concerned with Navy programs; supervises the external study effort required by CNO; ensures coordination of the total study effort of DON related to Navy programs; conducts studies as necessary; and acts as coordinator of DON studies and analyses.
16. Acts as:
  - a. Chair of the Resources and Requirements Review Board (R<sup>3</sup>B).
  - b. Chair of the Program Policy Board.
  - c. Scientific Officer to Center for Naval Analyses (CNA).
17. Serves as principal point of contact for program planning and budget matters between the U.S. Navy and the U.S. Coast Guard in connection with Navy-related Coast Guard military readiness.

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18. Acts for SECNAV and CNO in exercising oversight and supervision of compartmented activities within DON.

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